3 LACK OF **COMMITMENT**

Members of dysfunctional teams...

- Creates ambiguity among the team about direction and priorities
- Watches windows of opportunity close due to excessive analysis and unnecessary delay
- Breeds lack of confidence and fear of failure
- Revisits discussions and decisions again and again
- Encourages second-guessing among team members

Members of trusting teams...

- Creates clarity around direction and priorities
- Aligns the entire team around common objectives
 - Develops an ability to learn from mistakes
 - Takes advantage of opportunities before competitors do
 - Moves forward without hesitation
 - Changes direction without hesitation or guilt

3

LACK OF **COMMITMENT**

Dysfunctions and ways to overcome each one...

- Cascading Messaging
 - Deadlines
- Contingency and Worst-case scenario analysis
 - Low-risk exposure therapy
- · Ability of leader to not place too high of a premium on consensus or certainty

